



---

## System and Organization Controls 3 Report

Management's Report of its Assertions on the Effectiveness of Its Controls over the Workday Strategic Sourcing Relevant to Security, Availability, Processing Integrity, and Confidentiality

For the Period October 1, 2021 to September 30, 2022

---





## **Management's Report of its Assertions on the Effectiveness of Its Controls over the Workday Strategic Sourcing Relevant to Security, Availability, Processing Integrity, and Confidentiality**

We, as management of Workday, Inc., are responsible for:

- Identifying the Workday Strategic Sourcing (System) and describing the boundaries of the System, which are presented in Attachment A
- Identifying our principal service commitments and system requirements which are presented in Attachment A
- Identifying the risks that would threaten the achievement of its service commitments and service requirements that are the objectives of our system
- Identifying, designing, implementing, operating, and monitoring effective controls over the Workday Strategic Sourcing (System) to mitigate risks that threaten the achievement of the service commitments and system requirements
- Selecting the trust services categories that are the basis of our assertion

Workday, Inc. uses Amazon Web Services (AWS) (Subservice Organization) to provide infrastructure-as-a-Service (IaaS) services. The boundaries of the System presented in Attachment A includes only the controls of Workday, Inc. and excludes controls of AWS. However, the description of the boundaries of the system does present the types of controls Workday, Inc. assumes have been implemented, suitably designed, and operating effectively at AWS. Certain trust services criteria can be met only if AWS controls assumed in the design of Workday, Inc.'s controls are suitably designed and operating effectively along with the related controls at Workday, Inc. However, we perform annual due diligence procedures for third-party sub-service providers and based on the procedures performed, nothing has been identified that prevents us from achieving our specified service commitments and system requirements.

We assert that the controls over the system were effective throughout the period October 1, 2021 to September 30, 2022, to provide reasonable assurance that the service commitments and system requirements were achieved based on the criteria relevant to security, availability, processing integrity, and confidentiality set forth in the AICPA's TSP section 100, *2017 Trust Services Criteria for Security, Availability, Processing Integrity, Confidentiality, and Privacy (applicable trust service criteria)*, if the Subservice Organization applied the controls assumed in the design of Workday's controls throughout the period October 1, 2021 to September 30, 2022.

**Workday, Inc.**



Ernst & Young LLP  
Suite 1600  
560 Mission Street  
San Francisco, CA 94105-2907

Tel: +1 415 894 8000  
Fax: +1 415 894 8099  
ey.com

## Report of Independent Accountants

Management of Workday, Inc.:

### Scope

We have examined management's assertion, contained within the accompanying Management's Report of its Assertions on the Effectiveness of Its Controls over the Workday Strategic Sourcing Based on the Trust Services Criteria for Security, Availability, Processing Integrity, and Confidentiality (Assertion), that Workday, Inc.'s controls over the Workday Strategic Sourcing (System) were effective throughout the period October 1, 2021 to September 30, 2022, to provide reasonable assurance that its service commitments and system requirements were achieved based on the criteria relevant to security, availability, processing integrity, and confidentiality (applicable trust services criteria) set forth in the AICPA's TSP section 100, *2017 Trust Services Criteria for Security, Availability, Processing Integrity, Confidentiality, and Privacy (applicable trust service criteria)*.

Workday, Inc. uses Amazon Web Services (AWS) (Subservice Organization) to provide infrastructure-as-a-service (IaaS) services. The Description of the boundaries of the System (Attachment A) indicates that Workday, Inc.'s controls can provide reasonable assurance that certain service commitments and system requirements, based on the applicable trust services criteria, can be achieved only if AWS controls, assumed in the design of Workday, Inc.'s controls, are suitably designed and operating effectively along with related controls at the service organization. The description of the boundaries of the system presents Workday, Inc.'s system and the types of controls that the service organization assumes have been implemented, suitably designed, and operating effectively at AWS. Our examination did not extend to the services provided by AWS and we have not evaluated whether the controls management assumes have been implemented at AWS have been implemented or whether such controls were suitably designed and operating effectively throughout the period October 1, 2021 to September 30, 2022.

### Management's responsibilities

Workday management is responsible for its assertion, selecting the trust services categories and associated criteria on which its assertion is based, and having a reasonable basis for its assertion. It is also responsible for:

- Identifying the Workday Strategic Sourcing System and describing the boundaries of the System
- Identifying its service commitments and system requirements and the risks that would threaten the achievement of its service commitments and service requirements that are the objectives of the system
- Identifying, designing, implementing, operating, and monitoring effective controls over the System to mitigate risks that threaten the achievement of the service commitments and system requirement

### Our responsibilities

Our responsibility is to express an opinion on the Assertion, based on our examination. Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform our examination to obtain reasonable assurance about whether management's assertion is fairly stated, in all material



respects. An examination involves performing procedures to obtain evidence about management's assertion, which includes: (1) obtaining an understanding of Workday's relevant security, availability, processing integrity, and confidentiality policies, processes and controls, (2) testing and evaluating the operating effectiveness of the controls, and (3) performing such other procedures as we considered necessary in the circumstances. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risk of material misstatement, whether due to fraud or error. We believe that the evidence obtained during our examination is sufficient to provide a reasonable basis for our opinion.

Our examination was not conducted for the purpose of evaluating Workday's cybersecurity risk management program. Accordingly, we do not express an opinion or any other form of assurance on its cybersecurity risk management program.

We are required to be independent of Workday, Inc. and to meet our other ethical responsibilities, as applicable for examination engagements set forth in the Preface: Applicable to All Members and Part 1 - Members in Public Practice of the Code of Professional Conduct established by the AICPA and have applied the AICPA's Statement on Quality Control Standards.

#### ***Inherent limitations***

Because of their nature and inherent limitations, controls may not prevent, or detect and correct, all misstatements that may be considered relevant. Furthermore, the projection of any evaluations of effectiveness to future periods, or conclusions about the suitability of the design of the controls to achieve Workday's service commitments and system requirements, is subject to the risk that controls may become inadequate because of changes in conditions, that the degree of compliance with such controls may deteriorate, or that changes made to the system or controls, or the failure to make needed changes to the system or controls, may alter the validity of such evaluations. Examples of inherent limitations of internal controls related to security include (a) vulnerabilities in information technology components as a result of design by their manufacturer or developer; (b) breakdown of internal control at a vendor or business partner; and (c) persistent attackers with the resources to use advanced technical means and sophisticated social engineering techniques specifically targeting the entity.

#### ***Opinion***

In our opinion, Workday, Inc.'s controls over the System were effective throughout the period October 1, 2021 to September 30, 2022, to provide reasonable assurance that its service commitments and system requirements were achieved based on the applicable trust services criteria if the Subservice Organization controls assumed in the design of Workday's controls operated effectively throughout the period October 1, 2021 to September 30, 2022.

A handwritten signature in black ink that reads 'Ernst &amp; Young LLP'.

January 19, 2023



## **ATTACHMENT A - CORPORATE OVERVIEW AND SCOPE OF SERVICES**

### **A. WORKDAY SYSTEMS OVERVIEW**

Workday, Inc. (“Workday” or the “Company”), headquartered in Pleasanton, California, is a provider of enterprise cloud applications for finance and human resources. Founded in 2005, Workday delivers applications for financial management, human resources, planning, spend management, and analytics to thousands of organizations around the world and across industries. Organizations ranging from medium-sized businesses to Fortune 50 enterprises have selected Workday.

Workday’s top priority is keeping Customer Data secure. Workday employs security measures at the organization, architectural, and operational levels to ensure that Customer Data, applications, and infrastructure remain safe.

#### **Workday Strategic Sourcing Overview**

Workday Strategic Sourcing enables simplified and streamlined procurement and sourcing solutions for the enterprise. The application empowers teams to create strategic sourcing efforts, seamlessly manage suppliers and contracts, strengthen stakeholder collaboration, enhance process transparency and bidding all in one centralized platform to deliver more effective business outcomes.

#### **Architecture**

##### ***Software as a Service (SaaS)***

Workday delivers its applications via a software-as-a-service (SaaS) model. In this service delivery model, Workday is responsible for providing the infrastructure (i.e., hardware and middleware), data security, software development (i.e., software updates and patches), and operational processes (i.e., operation and management of the infrastructure and systems to support the service).

##### ***Data Separation***

When a user requests data through the application, the system automatically assigns the request to the applicable instance to ensure that only information corresponding to the user’s instance is retrieved. Each request requires authentication and authorization, which is tied to a specific instance and user session. Once authenticated, all requests must have a valid session ID unique to the instance, which cannot be used to access any other instance.

#### **Hosting Environments**

The Workday Strategic Sourcing service is hosted in Amazon Web Services (AWS).

#### **Sub-service Organizations and Complementary Subservice Organization Controls (CSOCs)**

AWS is responsible for operating, managing, and controlling various components of the virtualization layer and storage as well as the physical security and environmental controls of these environments. Controls operated by AWS are not included in the scope of this report.

The affected criteria are included below along with the minimum controls expected to be in place at the aforementioned hosting provider(s):

<b>Sub-service Organization Controls</b>	
<b>Criteria</b>	<b>Control</b>
<p><b>CC6.1:</b> The entity implements logical access security software, infrastructure, and architectures over protected information assets to protect them from security events to meet the entity’s objectives.</p>	<p>Electronic intrusion detection systems are installed within data server locations to monitor, detect, and automatically alert appropriate personnel of security incidents.</p>
	<p>Firewall devices are configured to restrict access to the computing environment and enforce boundaries of computing clusters.</p>
	<p>VPC-Specific – Network communications within a VPN Gateway are isolated from network communications within other VPN Gateways.</p>
	<p>KMS-Specific – Roles and responsibilities for KMS cryptographic custodians are formally documented and agreed to by those individuals when they assume the role or when responsibilities change.</p>
	<p>KMS-Specific – The key provided by KMS to integrated services is a 256-bit key and is encrypted with a 256-bit AES master key unique to the customer’s AWS account.</p>
<p><b>CC6.2:</b> Prior to issuing system credentials and granting system access, the entity registers and authorizes new internal and external users whose access is administered by the entity. For those users whose access is administered by the entity, user system credentials are removed when user access is no longer authorized.</p>	<p>IT access above least privileged, including administrator accounts, is approved by appropriate personnel prior to access provisioning.</p>
	<p>User access to Amazon systems is revoked within 24 hours of the employee record being terminated (deactivated) in the HR System by Human Resources.</p>

<b>Sub-service Organization Controls</b>	
<b>Criteria</b>	<b>Control</b>
<p><b>CC6.3:</b> The entity authorizes, modifies, or removes access to data, software, functions, and other protected information assets based on roles, responsibilities, or the system design and changes, giving consideration to the concepts of least privilege and segregation of duties, to meet the entity’s objectives.</p>	<p>IT access above least privileged, including administrator access, is approved by appropriate personnel prior to access provisioning.</p>
	<p>User access to Amazon systems is revoked within 24 hours of the employee record being terminated (deactivated) in the HR System by Human Resources.</p>
	<p>IT access privileges are reviewed on a periodic basis by appropriate personnel.</p>
<p><b>CC6.4:</b> The entity restricts physical access to facilities and protected information assets (for example, data center facilities, back-up media storage, and other sensitive locations) to authorized personnel to meet the entity’s objectives.</p>	<p>Physical access to data centers is approved by an authorized individual.</p>
	<p>Physical access is revoked within 24 hours of the employee or vendor record being deactivated.</p>
<p><b>CC6.5:</b> The entity discontinues logical and physical protections over physical assets only after the ability to read or recover data and software from those assets has been diminished and is no longer required to meet the entity’s objectives.</p>	<p>All AWS production media is securely decommissioned and physically destroyed prior to leaving AWS Secure Zones.</p>
<p><b>CC7.1:</b> To meet its objectives, the entity uses detection and monitoring procedures to identify (1) changes to configurations that result in the introduction of new vulnerabilities, and (2) susceptibilities to newly discovered vulnerabilities.</p>	<p>AWS performs external vulnerability assessments at least quarterly, identified issues are investigated and tracked to resolution in a timely manner.</p>
<p><b>CC8.1:</b> The entity authorizes, designs, develops or acquires, configures, documents, tests, approves, and implements changes to infrastructure, data, software, and procedures to meet its objectives.</p>	<p>AWS applies a systematic approach to managing change to ensure changes to customer-impacting aspects of a service are reviewed, tested and approved. Change management standards are based on Amazon guidelines and tailored to the specifics of each AWS service.</p>

<b>Sub-service Organization Controls</b>	
<b>Criteria</b>	<b>Control</b>
<p><b>A1.2:</b> The entity authorizes, designs, develops or acquires, implements, operates, approves, maintains, and monitors environmental protections, software, data back-up processes, and recovery infrastructure to meet its objectives.</p>	<p>Amazon-owned data centers are protected by fire detection and suppression systems.</p>
	<p>Amazon-owned data centers are air-conditioned to maintain appropriate atmospheric conditions. Personnel and systems monitor and control air temperature and humidity at appropriate levels.</p>
	<p>Uninterruptible Power Supply (UPS) units provide backup power in the event of an electrical failure in Amazon-owner data centers.</p>
	<p>Amazon-owned data centers have generators to provide backup power in case of electrical failure.</p>
	<p>Contracts are in place with third-party colocation service providers which include provisions to provide fire suppression systems, air conditioning to maintain appropriate atmospheric conditions, Uninterruptible Power Supply (UPS) units, and redundant power supplies. Contracts also include provisions requiring communication of incidents or events that impact Amazon assets and/or customers to AWS.</p>
	<p>AWS performs periodic reviews of colocation service providers to validate adherence with AWS security and operational standards.</p>





Sub-service Organization Controls	
Criteria	Control
<b>A1.3:</b> The entity tests recovery plan procedures supporting system recovery to meet its objectives.	When disk corruption or device failure is detected, the system automatically attempts to restore normal levels of object storage redundancy.
	Objects are stored redundantly across multiple fault-isolated facilities.
	The design of systems is sufficiently redundant to sustain the loss of a data center facility without interruption to the service.
	If enabled by the customer, RDS backs up customer databases, stored backups for user-defined retention periods, and supports point-in-time recovery.

## B. PRINCIPAL SERVICE COMMITMENTS AND SYSTEM REQUIREMENTS

Workday designs its processes and procedures to meet its objectives for the Workday Strategic Sourcing service. Those objectives are based on the service commitments that Workday makes to user entities, the laws and regulations that govern the provision of the Workday Strategic Sourcing application, and the financial, system, operational and compliance requirements that Workday has established for the services.

Workday makes certain Availability, Confidentiality, Processing Integrity, and Security representations to its Customers as detailed in the MSA, Service Level Agreements (SLAs) and other Customer agreements, as well as in the description of the service offering provided online and within this report. Availability, Confidentiality, Processing Integrity, and Security commitments include, but are not limited to, the following:

- Security and privacy principles within the Service that are designed for configurable security and compliance with regulations.
- Policies and mechanisms put in place to appropriately secure and separate Customer Data.
- Regular security monitoring and audits of the environment.
- Use of formal HR business processes such as background checks and Security and Privacy trainings.
- Use of encryption technologies to protect Customer Data both at rest and in transit.
- Monitoring and resolution of system incidents.
- Documentation, testing, authorization, and approval of Software and Operational Changes.

- Maintenance and monitoring of backups to ensure successful replication to meet the service commitments.
- Data integrity and availability monitoring for Production tenants and Production level platform environments.

Workday establishes operational requirements that support the achievement of Availability, Confidentiality, Processing Integrity, and Security commitments, relevant laws and regulations, and other system requirements. Such requirements are communicated in Workday system policies and procedures, and networks are managed, and how employees are hired and trained. In addition to these policies, standard operating procedures have been documented on how to carry out specific manual and automated processes required in the operation and development of these system requirements as they relate to Workday Strategic Sourcing.

### **C. AVAILABILITY AND PROCESSING INTEGRITY**

Operations teams are responsible for tracking and analyzing the availability of the Service for all customers in Production data center environments. Service availability metrics are reviewed by management on a periodic basis. Production Engineering and Customer Success teams meet on a monthly basis to discuss, among other items, customer issues, capacity needs, and performance issues that have an impact on the availability of the Service.

The processing integrity of Workday-delivered reports are covered in Workday's comprehensive Software Delivery process. This includes both manual end-to-end and automated Quality Assurance (QA) testing. Test procedures include, but are not limited to, data input/validation, recalculation, user interface, and security, to ensure functional design, completeness, and accuracy. For the Workday application, system validation occurs on data input into the application based on attribute type.

### **D. CONFIDENTIALITY**

Signed nondisclosure agreements are required before information designated as confidential is shared with third parties. Workday maintains privacy and confidentiality practices in accordance with contractual obligations.

The Company does not, in the normal course of business, disclose personal data provided to the Company to third parties.

For operational processes outsourced to third parties, Workday obtains assurance through a report or certification on the effectiveness of the control environment documented by the outsourced provider's independent auditor. Each report or certification is reviewed on an annual basis by the Enterprise Technology Compliance team, and reviews are documented using an internal tracking system. Any issues identified are evaluated based on risk and potential impact to the Company and its Customers.

Workday maintains privacy and confidentiality practices in accordance with contractual obligations. If privacy and confidentiality practices are materially lessened, customer consent is obtained prior to implementing the less restrictive practices.



## **E. SECURITY**

### **Security Program**

Workday maintains a formal and comprehensive security program designed to ensure the security and integrity of customer data, protect against security threats or data breaches, and prevent unauthorized access to our customers' data.

## **F. CONTROL ENVIRONMENT**

### **Leadership and Management**

Workday Management is responsible for directing and controlling operations, as well as establishing, communicating, and monitoring company-wide policies and procedures. Management places a consistent emphasis on maintaining comprehensive, relevant internal controls and on communicating and maintaining high integrity and ethical values of the Company's personnel. Core values, key strategic elements, and behavioral standards are communicated to employees through new hire orientation, policy statements and guidelines, and regular company communications.

### **Personnel Security**

#### ***Hiring Practices***

Integrity and high ethical standards are fundamental values to Workday. Workday employs people who are selected for their intuition, intelligence, integrity, and passion for delivering superior solutions to Customers. Employment candidates are evaluated by Workday to determine whether their skills and experience are a fit for the Company prior to hire.

Upon hire, every new employee signs a Proprietary Information and Inventions Agreement (PIIA) or equivalent, detailing company practices and procedures in place that are designed to promote and maintain the integrity of operations.

A set of principles and guidelines are made available to all employees to enable, develop and encourage connections with management for alignment of employee qualifications and performance with the Workday's business objectives to support the achievement of the Company's goals.

### **Enterprise Risk Management**

Financial, IT, security, privacy, and other relevant industry risks are periodically assessed and reviewed by Workday management. Workday maintains policies and procedures focused on risk management.

On an annual basis, a formal risk assessment is performed by Workday as part of the ISO27001 Information Security Management System (ISMS) requirements. The risk assessment is performed by using the Workday ISO27001 risk assessment as a basis for risk identification, with additional risks that threaten the achievement of the control objectives added as appropriate. As part of this process, threats to security, confidentiality, availability, and integrity of Customer Data, and threats to the privacy and protection of personal data provided as Customer Data, are identified and the risks from these threats are formally assessed.

Based on the risk assessment, program changes are made as necessary, and appropriate teams monitor the effectiveness of the associated programs.



---

In addition, Workday maintains cyber risk insurance at an appropriate level that is determined by the organization.

### **Information Communication**

Management is committed to maintaining effective communication with all personnel, Customers, and business partners. Issues or suggestions identified by Company personnel are promptly brought to the attention of management to be addressed and resolved.

To help align Workday's business strategies and goals with operating performance for its Customers, the Company's Products and Technology Release team has established appropriate communication methods and periodic meetings to review status and issues related to upcoming releases. Workday documents and shares internal content using web-based documentation repositories and issue tracking tools.

The Company regularly posts information about product enhancements on Workday Community. Workday Community contains information to assist Customers with Workday Strategic Sourcing.

### **Monitoring**

Workday has designated teams responsible for monitoring the effectiveness of internal controls in the normal course of operations. Deviations in the operation of internal controls, including major security, availability, and processing integrity events are reported to senior management. In addition, any Customer issues are communicated to the appropriate personnel using a web-based issue tracking tool.